

Draft

Improving life in Leicestershire

Annual Plan 2007/08

Performance Information Supplement

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Introduction

This Performance Information Supplement to our Annual Plan shows our progress against the performance indicators (PIs) we are using to help us to monitor whether our objectives are being achieved and which we, alongside all other councils, are required to make public each year. The document serves the purpose of a Best Value Performance Plan which we are required to publish by the 30th June each year.

Many indicators relate to more than one objective, but in this supplement each indicator has been assigned to just one corporate objective. It is hoped that this approach simplifies the presentation and makes it easier to follow. The performance indicator information provides only part of the picture of our performance. For an overall picture please read the first part of our Annual Plan which can be obtained, along with a comprehensive set of data tables, from our website www.leics.gov.uk.

The following information shows:

- Our actual performance in 2006/2007 compared with the targets for performance that we set at the start of that year, and compared with the actual performance of other councils where the information is available;

- Our performance trends over time where the data is available to show this;
- Projected targets for future performance in 2006/07, 2007/08 and 2008/09 wherever possible.

Performance indicator dashboard

This supplement uses dashboards for each corporate objective to display performance data so that it is understood clearly and without distraction, and in a manner that can be quickly examined and understood.¹ A dashboard is a visual display of the most important information so that it can be monitored at a glance providing an effective solution in understanding large amounts of data.

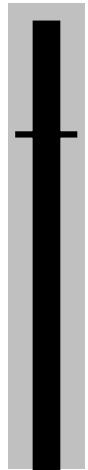
The dashboards use two types of graphics to measure performance. Firstly, a line graph to measure past performance and also to indicate future targets. Secondly the use of bullet charts, which are a type of graphical display developed specifically for information dashboards. The bullet chart is explained in more detail on the next page showing an example where a low outturn figure indicates good performance.

¹This dashboard draws on some of the ideas discussed by Stephen Few in his recent publication: Information Dashboard Design. The Effective Visual Communication of Data. (O'Reilly, 2006. 0-596-10016-7).

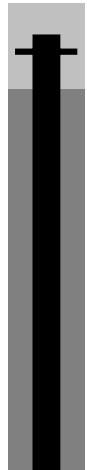
How to read the performance graphs

A coloured marker indicates whether an indicator was on target for the year.

A red marker appears if the measure is 10% short of target.



A pink marker appears if the measure is over target but less than 10% short from target.



No marker appears if the measure is on target.



A green tick appears if the target is under target by more than 10%.



LCC 06/07 end of year figure (black bar)

LCC 06/07 target (black line)

Best scoring 25% local authorities in England for 05/06 to benchmark performance (dark grey bar)

For Adult Social Services, the Commission for Social Care Inspection (CSCI) has included Leicestershire in a group of 16 comparator authorities. For Children's Services The Office for Standards in Education (OFSTED) has included Leicestershire in a new group of authorities for the first time this year.

For all other services we have included Leicestershire in a group of 13 authorities which are most similar, as identified by the 'nearest neighbours' analysis provided by the Chartered Institute of Public Finance (CIPFA). The lists of these authorities are shown in the following table on the next page.

Where a high outturn figure represents good performance the markers order in the example above would be reversed with the green tick at the top and red circle at the bottom.

Comparisons with other authorities

These indicators are nationally defined so that relative performance of councils can be compared. The comparisons of performance against other authorities shown in the bullet graphs are based on Leicestershire's statistical 'nearest neighbours', i.e., those authorities that are similar with regard to a range of socio-economic factors. Some socio-economic factors are more relevant to some services than to others, so the same approach can lead to slightly different groups of authorities for different services.

| | | |
|------------------------------------|-------------------------------------|---------------------------|
| Children's Service (Ofsted) | Adult Social Services (csci) | All Other Services |
| Bedfordshire | Bedfordshire | Bedfordshire |
| Essex | Cambridgeshire | Cambridgeshire |
| | Cheshire | Cheshire |
| | Derbyshire | Derbyshire |
| | Gloucestershire | Gloucestershire |
| | Hampshire | Hampshire |
| | Leicestershire | Leicestershire |
| Hampshire | Leicestershire | Northamptonshire |
| | Northamptonshire | Nottinghamshire |
| | Nottinghamshire | Oxfordshire |
| | Oxfordshire | Shropshire |
| | Shropshire | Staffordshire |
| | Staffordshire | Staffordshire |
| | Suffolk | Suffolk |
| | Warwickshire | Warwickshire |
| Leicestershire | West Sussex | Wiltshire |
| | Worcestershire | Worcestershire |
| North Somerset | | |
| Staffordshire | | |
| South Gloucestershire | | |
| Warwickshire | | |
| West Sussex | | |
| Worcestershire | | |

Stage 2 mathematics test (BV40). In these cases, the score shown under 'best 25%' is higher than the average and is that of the authority ranked the 75th percentile (i.e., the authority that is three-quarters of the way up the table if authorities' scores are ranked with the highest at the top). For some indicators, it is better to achieve a low score, e.g., the number of vehicle crimes per 1,000 population (BV128). In these cases, the score shown under 'best 25%' is lower than the average and is that of the authority ranked the 25th percentile (i.e., the authority that is one-quarter of the way up the table if authorities' scores are ranked with the highest at the top). To aid interpretation indicators with the same 'polarity', either a high or low turnout, are grouped together.

We compare ourselves annually against the best 25% and set targets to reach the best 25% within 3 years (if we are not already there), wherever this is appropriate. It should be noted that best-25% performance is a moving target, as local authority performance generally improves year on year.

Change of indicator definition

There are some cases in which the Government and the Audit Commission make the changes to definitions of an indicator from one year to the next. In such cases, the change is identified by an asterisk indicating where inter-year comparison is not strictly like-for-like.

The bullet charts show the performance of the best-scoring 25% of authorities, represented by a dark grey bar, in the group against the performance of the relevant comparator group.

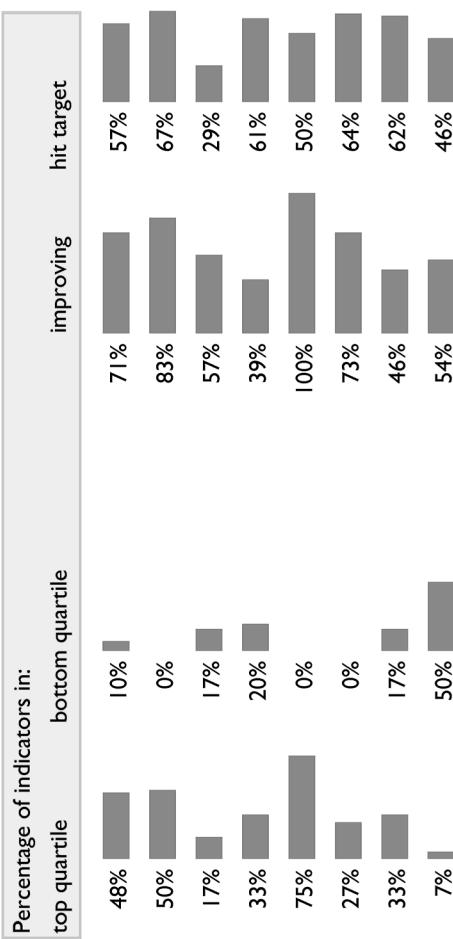
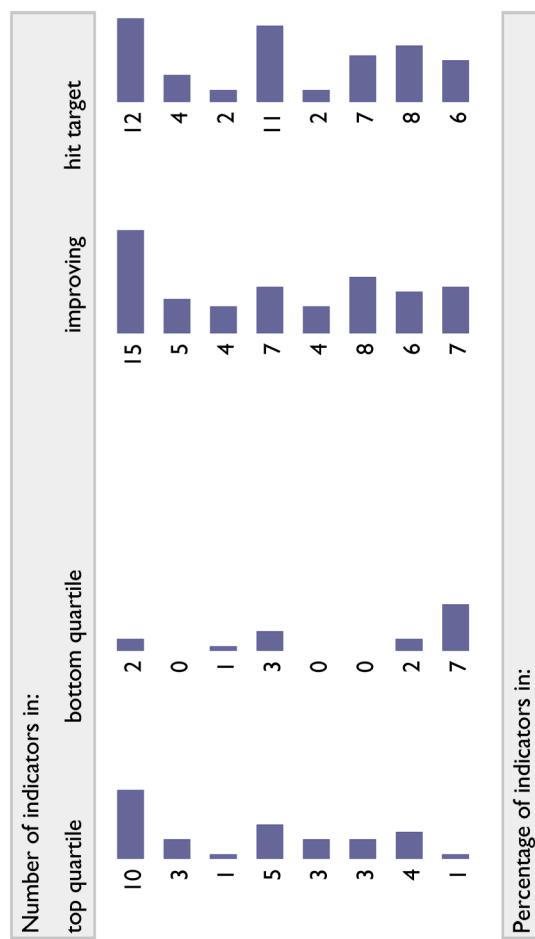
For some indicators, it is better to achieve a high score, e.g., the proportion of pupils achieving Level 4 or above in the Key

Overall performance

The following pages present a detailed analysis of performance in 2006/07 against the detailed performance targets, including BVPI's and Medium Term Corporate strategy. The LAA is monitored separately.

The two charts to the left provide an overview of corporate and departmental performance over the last twelve months.

Departmental performance



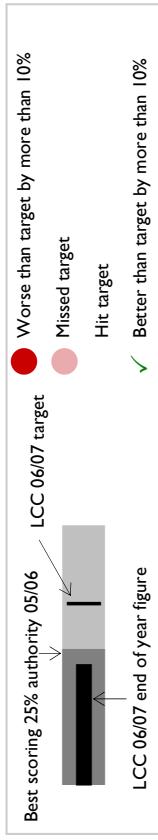
Improving the quality of life for people

Children and young people

BVPI targets where authorities should be aiming for a high end of year figure

| PI Code | Description | 06/07 performance | actual 06/07 | target 06/07 | Previous performance | Future targets | Explanation of variation from target (missed target by plus or minus 10%) |
|-----------|--|-------------------|--------------|--------------|----------------------|----------------|---|
| BV38 | GCSE performance: A*-C grades | 58.4% | 58.4% | 62.0% | — | — | — |
| BV39 | GCSE performance: A*-G grades, incl. English and Maths | 89.9% | 89.9% | 91.0% | — | — | — |
| BV40 | KS2 Mathematics performance – level 4 | 76.0% | 76.0% | 81.0% | — | — | — |
| BV41 | KS2 English performance – level 4 | 82.0% | 82.0% | 83.0% | — | — | — |
| BV43a | Statements of special educational needs(excluding 'exceptions') | 99.6% | 99.6% | 99.7% | — | — | — |
| BV43b | Statements of special educational needs(including 'exceptions') | 99.6% | 99.6% | 99.7% | — | — | — |
| *BV181(a) | KS3 English performance – level 5 | 83.0% | 83.0% | 82.0% | — | — | — |
| *BV181(b) | KS3 Mathematics performance – level 5 | 85.0% | 85.0% | 83.0% | — | — | — |
| *BV181(c) | KS3 Science performance – level 5 | 83.0% | 83.0% | 83.0% | — | — | — |
| *BV181(d) | KS3 ICT performance – level 5 | 79.0% | 79.0% | 79.0% | — | — | — |
| BV194a | KS2 English performance – level 5 | 34.0% | 34.0% | 32.0% | — | — | — |
| BV194b | KS2 Mathematics performance – level 5 | 34.0% | 34.0% | 33.0% | — | — | — |
| BV222a | Quality of early years and childcare leadership – leaders | 25.0% | 25.0% | 25.0% | — | — | — |
| BV222b | Quality of early years and childcare leadership – postgraduate input | 100% | 100% | 100% | — | — | — |
| *BV50 | Educational qualifications of looked after children | 46.5% | 46.5% | 45.0% | — | — | The reduction in performance compared to the target will be due to a) less care leavers (3) going into EET than anticipated last spring and b) a greater number of all 19 year olds across the county being in EET compared to the previous year. |
| BV161 | Employment, education and training for care leavers | 0.66% | 0.66% | 0.81% | — | — | — |
| *BV162 | Reviews of child protection cases | 99.2% | 99.2% | 100.0% | — | — | The increase on the target (+2% point) is due to approximately 4 more children being adopted during the year than anticipated. |
| *BV163 | Adoptions of children looked after | 10.1% | 10.1% | 8.0% | — | — | — |

How to read the performance graph



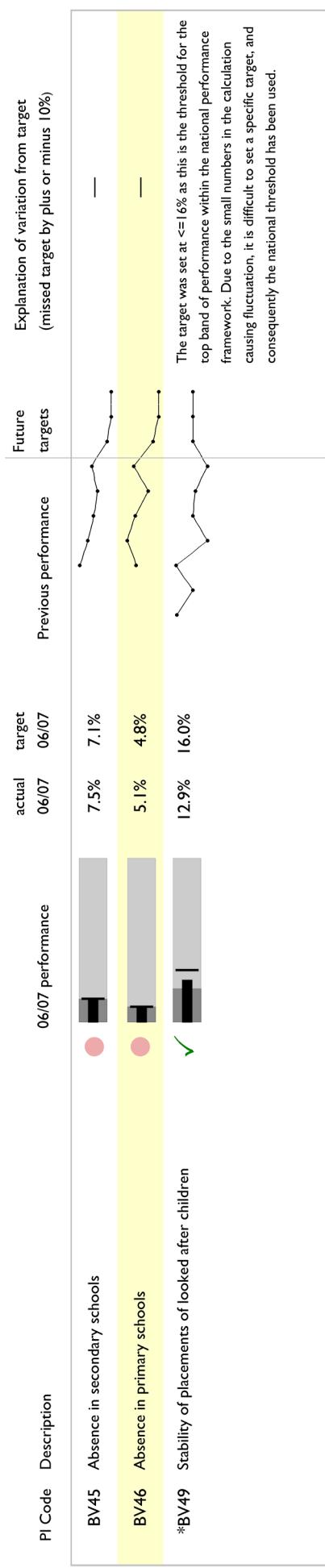
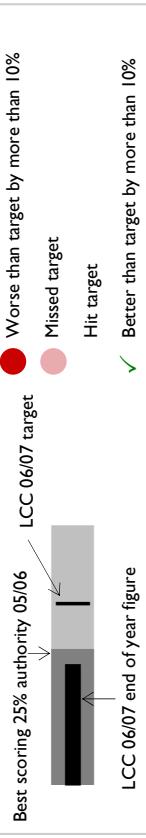
* - the indicator has changed at least once over the last five years.
BV 38, 39, 41, 181, 94&b are only DfES targets for 2 years as we are only statutorily obliged to produce these 2 years in advance and our target setting process does not take place until December / January for what will be the third year. For this dashboard the 2008/09 target has been used for the 2009/10.
BV50 have their future targets based on a) the trajectory of the 10 year target to reduce teenage pregnancy and b) the LAA target to improve the educational attainment of children leaving care.

Children and young people

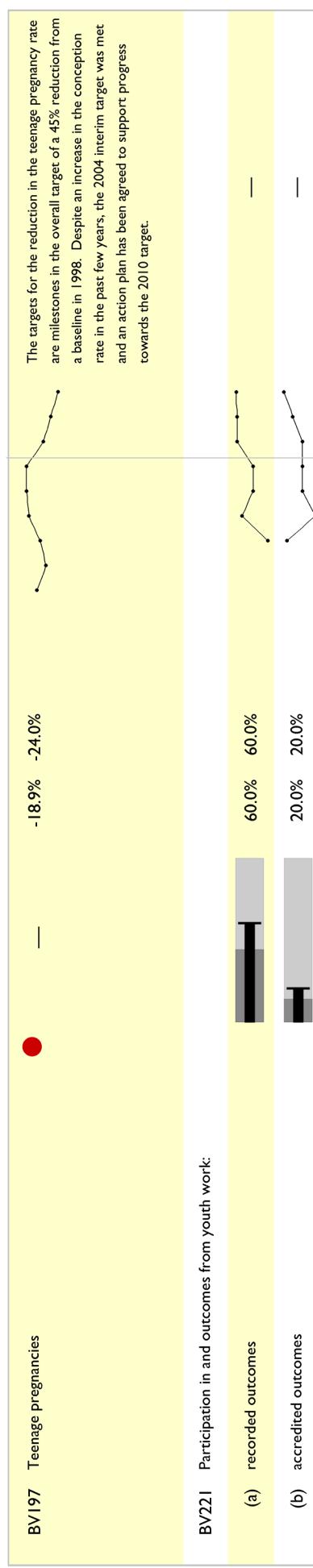
BVPI targets where authorities should be aiming for a low end of year figure

| PI Code | Description | 06/07 performance | actual target 06/07 | Previous performance |
|---------|--|-------------------|---------------------|----------------------|
| BV45 | Absence in secondary schools | — | 7.5% | 7.1% |
| BV46 | Absence in primary schools | — | 5.1% | 4.8% |
| *BV49 | Stability of placements of looked after children | ✓ | 12.9% | 16.0% |

How to read the performance graph

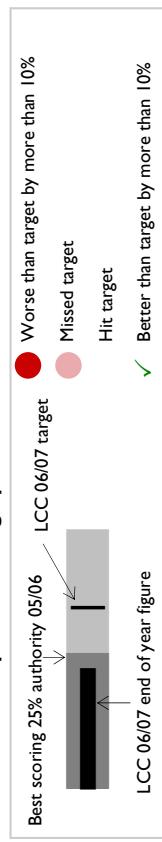


BVPI targets where performance maybe high or low, depending on other factors



*- the indicator has changed at least once over the last five years.
BV 45 & 46 are only DfES targets for 2 years as we are only statutorily obliged to produce these 2 years in advance and our target setting process does not take place until December / January for what will be the third year.
BV197 have their future targets based on a) the trajectory of the 10 year target to reduce teenage pregnancy and b) the LAA target to improve the educational attainment of children leaving care.

How to read the performance graph



Older people, Adults and Carers

BVPI targets where authorities should be aiming for a high end of year figure

| PI Code | Description | 06/07 performance | actual 06/07 | target 06/07 | Previous performance | Future targets | Explanation of variation from target (missed target by plus or minus 10%) |
|---------|--|-------------------|--------------|--------------|----------------------|----------------|---|
| BV53 | Intensive home care for people aged 65 or over | Black bar | 11.3 | 11.0 | Yellow area | — | — |
| BV54 | Over 65s helped to live at home | Black bar | 68.8 | 72.0 | Yellow area | — | — |
| BV56 | Items of equipment delivered within 7 working days | Black bar | 91.0% | 88.0% | Yellow area | — | — |
| BV195 | Acceptable waiting time for assessment | Black bar | 90.2% | 90.0% | Yellow area | — | — |
| BV196 | Acceptable waiting time for care packages | Black bar | 93.0% | 92.0% | Yellow area | — | — |
| BV201 | Direct payments of benefits | Black bar | 81.5 | 84.7 | Yellow area | — | — |

Improving the quality of life in communities

Transport

BVPI targets where authorities should be aiming for a high end of year figure

| PI Code | Description | 06/07 performance | actual target 06/07 | target 06/07 | Previous performance | Future targets | Explanation of variation from target (missed target by plus or minus 10%) |
|---------|--|-------------------|------------------------|-----------------|----------------------|----------------|---|
| *BV102 | Passenger journeys on buses | | 15.68m | 15.14m | | | Slight increase from 2005/06 (2004) levels, but early indications of 2006 figures (to be reported in 2007/08) show that we have hit our 2006/07 3 year average target in the LTP. Potential reasons for levelling off of casualty reduction in last 3 years being investigated. |
| *BV165 | Pedestrian crossings with facilities for disabled people | | 99.2% | 99.0% | | | |

How to read the performance graph



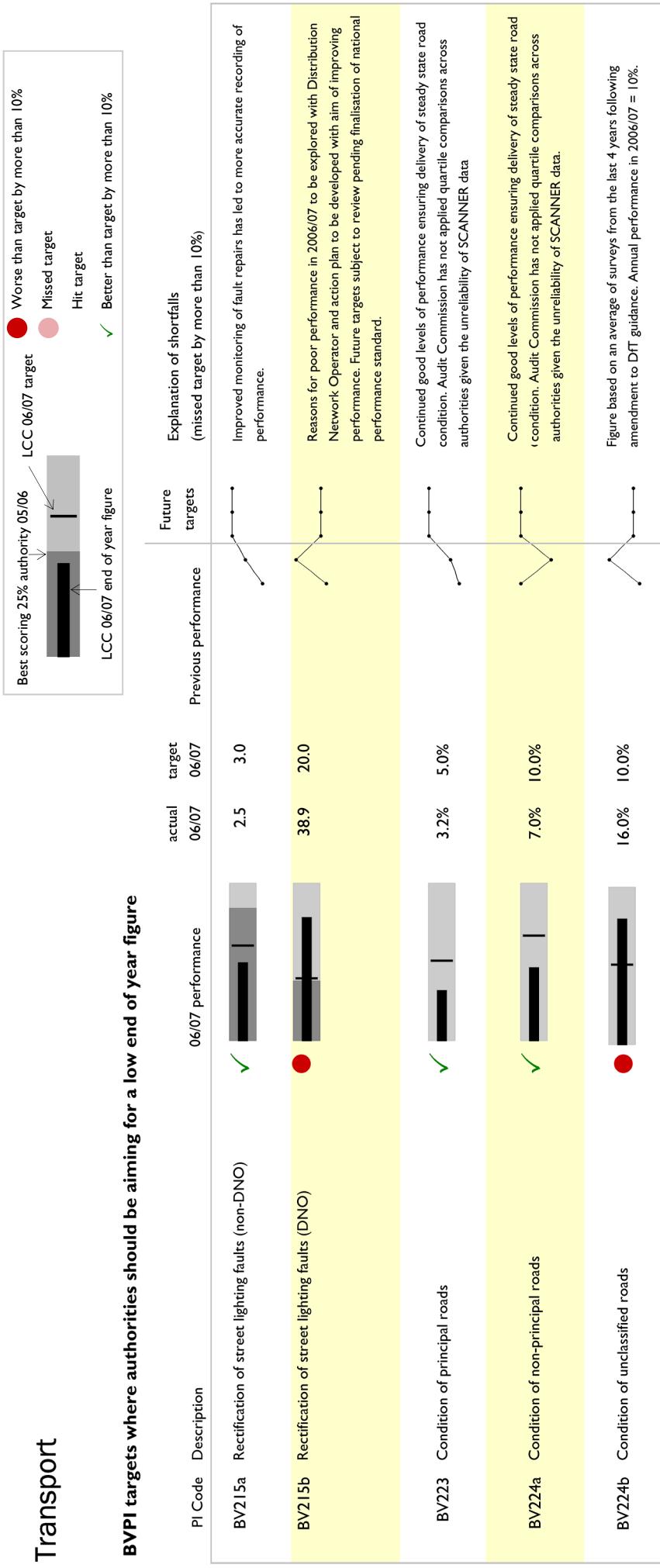
BVPI targets where authorities should be aiming for a low end of year figure

| | | | | | | | |
|-------------|---|--|--------|--------|--|--|--|
| *BV99a(i) | Road accident casualties: KSI all people (number) | | 308 | 309 | | | Increase in child ksl's from 2005/06 (2004) levels. 2006 figures indicate we have hit our 2006/07 3 year average target in the LTP. Potential reasons for recent increases being investigated. Casualty figures are liable to vary from year to year, particularly where smaller absolute numbers are involved. The longer term-trend (generally downward - see % change from 94-98 average) should be assessed to gain a better idea of child casualty performance in the County. |
| *BV99a(ii) | Road accident casualties: KSI all people (% change over previous year) | | 2.0% | 2.3% | | | |
| *BV99a(iii) | Road accident casualties: KSI all people (% change 94-98 avge) | | -24.9% | -24.6% | | | |
| *BV99b(i) | Road accident casualties: KSI children (number) | | 23 | 20 | | | |
| *BV99b(ii) | Road accident casualties: KSI children (% change on previous year) | | 64.3% | 53.8% | | | |
| *BV99b(iii) | Road accident casualties: KSI children (% change on 94-98 avge) | | -46.5% | -53.5% | | | |
| *BV99c(i) | Road accident casualties: slight injuries (number) | | 2,624 | 2,779 | | | Showing good progress in delivering long-term reduction in slight casualties in line with the national trend. |
| *BV99c(ii) | Road accident casualties: slight injuries (% change on previous year) | | -3.3% | 2.4% | | | |
| *BV99c(iii) | Road accident casualties: slight injuries (% change on 94-98 avge) | | -5.4% | 0.2% | | | |
| BV100 | Temporary road closures | | 0.6 | 0.5 | | | Increase due to extended duration of Field Head Pedestrian Crossing scheme. Future targets amended to reflect 2005/06 performance and planned maintenance works programme. |
| BV187 | Condition of surface footway | | 12.0% | 7.8% | | | Not achieved target following problems at one site. Investigation being made into problem area and how we can get back on track to hit future targets. |

* = the indicator has changed at least once over the last five years.
BV102 & BV99c Applicability of future targets will not be reviewed until July 2008 as part of first bi-annual progress report on the delivery of LPT2

Transport

How to read the performance graph

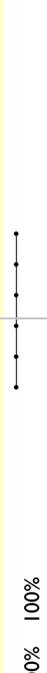
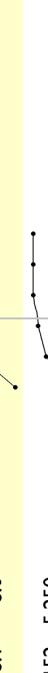
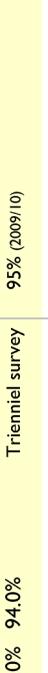
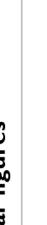


Culture and Leisure

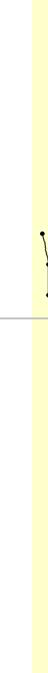
BVPI targets where authorities should be aiming for a high end of year figure

| PI Code | Description | 06/07 performance | actual target 06/07 | target 06/07 | Previous performance | Future targets | Explanation of variation from target (missed target by plus or minus 10%) |
|---------|---|---|---------------------|--------------|--|--|---|
| *BVI70a | Visits to/usage of museums per 1000 population |  | 722 | 680 |  | — | — |
| *BVI70b | Visits to museums in person per 1000 population |  | 283 | 290 |  | — | — |
| *BVI70c | Visits to museums & galleries by pupils in organised groups |  | 20,161 | 18,000 |  | Additional resources via LCC & Renaissance East Midlands | |
| BV178 | Footpaths and rights of way easy to use by public |  | 78.0% | 79.0% |  | — | — |

PLSS Targets - authorities should be aiming for high end of year figures

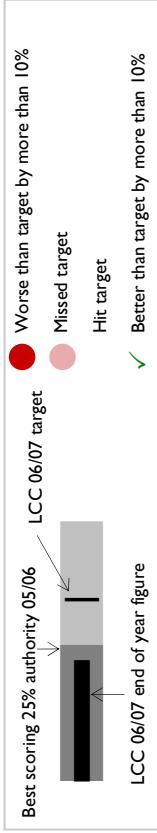
| | | | | | | | |
|-------|---|---|-------|-------|--|---|---------------|
| PLSS1 | % of households within two miles of a static library. |  | 91.0% | 91.0% |  | — | — |
| PLSS2 | Aggregate opening hours per 1,000 population |  | 146.1 | 147.0 |  | — | — |
| PLSS3 | % of static libraries providing access to the internet. |  | 100% | 100% |  | — | — |
| PLSS4 | Electronic workstations available per 10,000 population. |  | 6.1 | 6.0 |  | — | — |
| PLSS6 | Physical visits to public libraries per 1,000 population. |  | 5,152 | 5,250 |  | — | — |
| PLSS7 | % of users aged 16 and over satisfied with library service. |  | 95.0% | 94.0% |  | Trienniel survey | 95% (2009/10) |
| PLSS8 | % of users aged under 16 satisfied with library service. |  | 72.0% | n/a |  | Trienniel survey | 77% (2007/08) |
| PLSS9 | Annual items added through purchase per 1,000 pop. |  | 313.3 | 190 |  | Additional bookfund & carryforward from 05/06 & improved discount from suppliers. | — |

PLSS Targets - authorities should be aiming for low end of year figures

| | | | | | | | |
|-------|--------------------------------|---|-------|-------|--|---|---|
| PLSS5 | % of requests supplied within: |  | 65.0% | 65.0% |  | — | — |
| (i) | 7 days |  | 81.0% | 82.0% |  | — | — |
| (ii) | 15 days |  | 91.0% | 90.0% |  | — | — |
| (iii) | 30 days |  | 4.0 | 5.4 |  | Additional bookfund & carryforward from 05/06 & improved discount from suppliers. | — |

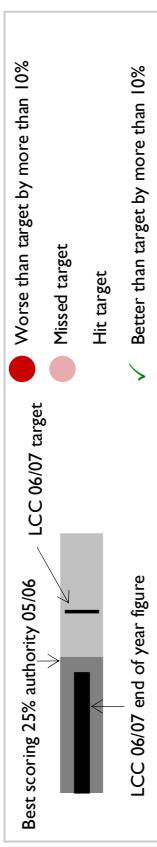
* - the indicator has changed at least once over the last five years.

How to read the performance graph



Culture and Leisure

How to read the performance graph



CPA Targets - authorities should be aiming for high end of year figures

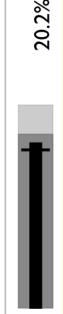
| PI Code | Description | 06/07 Performance | actual target 06/07 | target 06/07 | Previous performance | Future targets | Explanation of shortfalls |
|----------|--|-------------------|------------------------|-----------------|----------------------|----------------|---|
| CPA C4 | Active borrowers as a % of the population. | | 22.0% | 23.5% | | | — |
| CPA C12a | Libraries' stockturn: book issues as a % of books | | 5.10 | 6.04 | | | Bookstock up by 21% whilst book issue rate maintained. (CPA Deprivation Index to be applied to this CPA target which will |
| CPA C12b | Libraries' stock level: books available per 1,000 pop. | | 1,122 | 939 | | | Additional bookfund & carryforward from 05/06 & improved discount from suppliers. |

CPA Targets - authorities should be aiming for low end of year figures

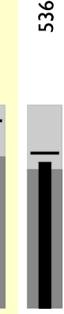
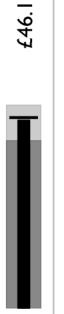
| CPA C13 | Cost per visit to libraries. | £3.24 | £3.25 | | | | — |
|---------|------------------------------|-------|-------|--|--|--|---|
|---------|------------------------------|-------|-------|--|--|--|---|

Environment and Waste

BVPI targets where authorities should be aiming for a high end of year figure

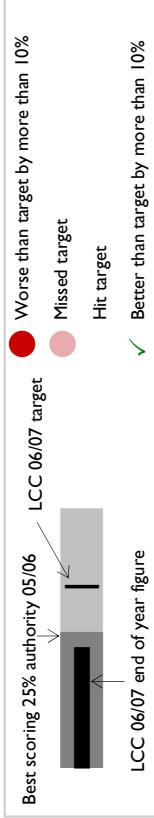
| PI Code | Description | 06/07 performance | actual 06/07 | target 06/07 | Previous performance | Future targets | Explanation of variation from target (missed target by plus or minus 10%) |
|-----------|--|---|--------------|--------------|----------------------|----------------|--|
| *BV82a(i) | Percentage household waste (recycled) |  | 20.2% | 19.5% | — | — | — |
| BV82a(ii) | Tonnage of household waste (recycled) |  | 67,982 | 68,891 | — | — | — |
| *BV82b(i) | Percentage household waste (composted) |  | 21.1% | 20.5% | — | — | — |
| BV82b(ii) | Tonnage of household waste (composted) |  | 70,962 | 72,424 | — | — | — |
| *BV82c(i) | Percentage household waste (energy recovery) |  | 0.3% | 1.0% | — | — | Negative waste growth has lessened need to incinerate but work continues to establish arrangements with Hinckley & Bosworth to make use of Coventry incinerator. Monitoring of future levels of waste incinerated needs to continue in relation to LAT5 requirements and attempts to pursue this as a method of diverting waste from landfill will therefore continue. |
| BV82c(ii) | Tonnage of household waste (energy recovery) |  | 978 | 4,000 | — | — | See above explanation. |

BVPI targets where authorities should be aiming for a low end of year figure

| | | | | | | | |
|-----------|---|---|---------|---------|---|---|---|
| *BV82d(i) | Percentage household waste (landfilled) |  | 58.4% | 59.0% | — | — | — |
| BV82d(ii) | Tonnage of household waste (landfilled) |  | 196,552 | 208,439 | — | — | — |
| BV84a | Household waste collection (kilograms per head) |  | 536 | 566 | — | — | — |
| *BV84b | Household waste collection (% change) |  | -1.7% | 2.5% | — | — | Predicted growth in waste has not materialised. However, need to monitor figures over a longer period of time to identify any trends. |
| BV87 | Municipal waste disposal costs |  | £46.1 | £46.9 | — | — | — |

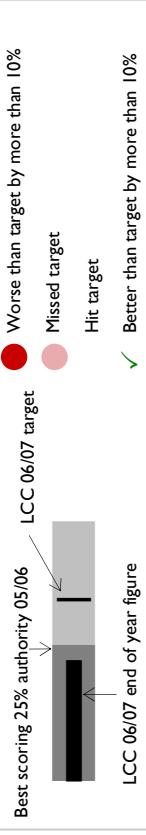
* - the indicator has changed at least once over the last five years.

How to read the performance graph



All waste figures are estimates of year-end actuals. Confirmed actuals will be available at the end of June when they will be reported to DEFRA and the Audit Commission.

How to read the performance graph



Safer Communities

BVPI targets where authorities should be aiming for a high end of year figure

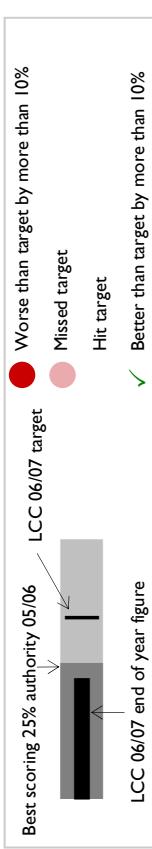
| PI Code | Description | 06/07 performance | actual 06/07 | target 06/07 | Previous performance | Future targets | Explanation of variation from target (missed target by plus or minus 10%) |
|---------|--|-------------------|--------------|--------------|----------------------|----------------|---|
| BV166b | Trading Standards checklist of best practice | | 100% | 100% | | — | — |
| BV175 | Racial incidents resulting in further action | | 99.5% | 100% | | — | — |

BVPI targets where authorities should be aiming for a low end of year figure

| | | | | | | |
|--------|--|--|------|------|--|---|
| *BV126 | Domestic burglaries per 1000 household | | 11.9 | 9.5 | | The largest district Charnwood is particularly over target and accounts for around 40% of crime recorded in the County so skews the county total. Four out of seven of the CDRP's are on target. A multi-agency Project Board has been set up to develop a Reducing Crime improvement plan for Charnwood, including reducing domestic burglaries. |
| BV127a | Violent crime per 1000 population | | 16.5 | 15.9 | | — |
| BV127b | Robberies per 1000 population | | 0.5 | 0.5 | | — |
| *BV128 | Vehicle crimes per 1000 population | | 8.9 | 7.8 | | Only 1 Crime and Disorder Reduction Partnerships (Oadby & Wigston) achieved their target. This follows successful period of reduction in previous years. Increase in use/theft of SatNav may have contributed to slight increase from 2005/06. |

Safer Communities

How to read the performance graph



BvPI targets where performance may be high or low, depending on other factors

| PI Code | Description | 06/07 performance | actual 06/07 | target 06/07 | Previous performance | Future targets | Explanation of shortfalls (missed target by more than 10%) |
|---------|---|-------------------|--------------|--------------|----------------------|----------------|--|
| BV174 | Racial incidents per 100,000 population | ■ | 68.7 | 85.3 | — | — | Mainly due to an apparent drop in reports in schools the reason for this is unclear at moment. |

CPA Targets - authorities should be aiming for high end of year figures

| | | | | | | |
|---------|---|---|-------|-------|--|--|
| CPA E30 | Consumer satisfaction with Trading Standards | ■ | 83.7% | 85.0% | — | — |
| CPA E31 | Business satisfaction with Trading Standards | ■ | 82.1% | 85.0% | — | — |
| CPA E32 | Trading Standards' visits to high risk premises | ■ | 100% | 100% | — | — |
| CPA E33 | Trading Standards, levels of business compliance: | — | — | — | In 2007/07 a minimum target was set. Need to set a more challenging target for future years. | In 2007/07 a minimum target was set. Need to set a more challenging target for future years. |
| (a) | high-risk premises | ✓ | 100% | 75.0% | In 2007/07 a minimum target was set. Need to set a more challenging target for future years. | In 2007/07 a minimum target was set. Need to set a more challenging target for future years. |
| (b) | medium-risk premises | ✓ | 88.9% | 75.0% | In 2007/07 a minimum target was set. Need to set a more challenging target for future years. | In 2007/07 a minimum target was set. Need to set a more challenging target for future years. |
| (c) | low-risk premises | ✓ | 93.0% | 75.0% | In 2007/07 a minimum target was set. Need to set a more challenging target for future years. | In 2007/07 a minimum target was set. Need to set a more challenging target for future years. |

Improving services

Quality, Customers and Diversity

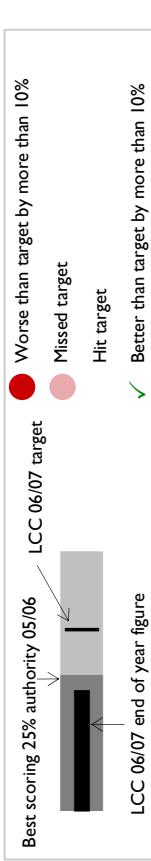
BVPI targets where authorities should be aiming for a high end of year figure

| PI Code | Description | 06/07 performance | actual 06/07 | target 06/07 | Previous performance | Future targets | Explanation of variation from target (missed target by plus or minus 10%) |
|---------|---|-------------------------------------|--------------|--------------|----------------------|----------------|--|
| BV2a | Equality standard for local government | Missed target | 2 | 3 | — | — | — |
| BV2b | Duty to promote race equality | Missed target | 83.0% | 89.0% | — | — | — |
| *BV11a | Top 5% earners: women | Missed target | 40.6% | 43.0% | — | — | — |
| *BV11b | Top 5% earner: minority ethnic communities | Missed target | 3.0% | 3.0% | — | — | — |
| BV11c | Top 5% earners: with a disability | Better than target by more than 10% | ✓ | 6.7% | 2.0% | — | Clearer self-reported arrangements for disabled employees have resulted in more accurate data. |
| *BV16a | Percentage of employees with a disability | Missed target | 3.7% | 3.0% | — | — | — |
| *BV17a | Percentage of black and ethnic minority employees | Missed target | 4.6% | 4.5% | — | — | — |
| BV109a | Planning applications: Major applications | Missed target | 71.1% | 70.0% | — | — | — |
| BV8 | Percentage of invoices paid on time | Missed target | 92.5% | 92.0% | — | — | — |
| *BV156 | Buildings accessible to people with a disability | Missed target | 77.0% | 82.0% | — | — | — |
| BV226b | Advice and guidance services: CLS quality mark | Missed target | 91.0% | 91.0% | — | — | — |

BVPI targets where authorities should be aiming for a low end of year figure

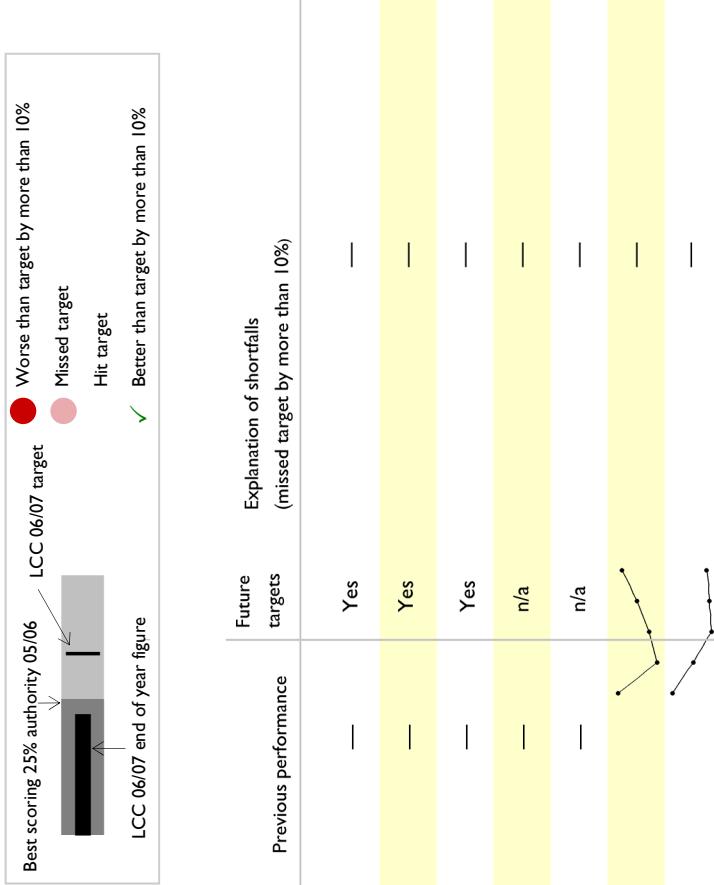
| | | | | | | | |
|-------|---|---------------|-------|-------|---|---|---|
| BV12 | Working days lost due to sickness absence | Missed target | 8.1 | 8.0 | — | — | — |
| *BV14 | Percentage of early retirements | Missed target | 0.70% | 0.70% | — | — | — |
| BV15 | Percentage of ill health retirements | Missed target | 0.17% | 0.25% | — | — | — |

How to read the performance graph



Quality, Customers and Diversity

How to read the performance graph



BVPI targets where performance may be high or low, depending on other factors

| PI Code | Description | actual 06/07 | target 06/07 | Previous performance | Future targets | Explanation of shortfalls (missed target by more than 10%) |
|---------|--|--------------|--------------|----------------------|----------------|---|
| BV200a | Plan making – development plan | — | Yes | Yes | — | Yes |
| BV200b | Plan making – milestones | — | No | Yes | — | Yes |
| BV200c | Plan making – monitoring report | — | Yes | Yes | — | Yes |
| *BV16b | % of economically active disabled community | — | — | 11.5% | n/a | n/a |
| *BV17b | % of economically active minority ethnic community | — | — | 5.3% | n/a | n/a |
| BV226a | Advice and guidance services: total expenditure | £585,457 | £592,527 | — | — | — |
| BV226c | Advice and guidance services: direct provision | £903,630 | £902,271 | — | — | — |

User Satisfaction Survey 2006

How to read the performance graph

